2021 FINANCIAL SYNOPSIS — LODGE OPERATIONS

Lodge Balance Sheet		Lodge Income Statement	
Assets		Resident Revenue	\$ 7,428,940
Cash	\$ 9,676,543	Municipal Requisitions	\$ 1,278,289
Accounts Receivable	\$ 377,418	Lodge Assistance Grant	\$ 1,738,422
Prepaid Expenses	\$ 57,204	Other Revenue and Grants	\$ 1,906,033
Capital Equity	\$ 16,502,406	Total Revenue	\$ 12,351,684
Liabilities		Taxes	\$0
Accounts Payable	\$ 640,663	Utilities	\$ 978,868
Accrued Vacation Liability	\$ 367,008	Food/Housekeeping Supplies	\$ 1,575,713
Unexpected Donations	\$ 224,713	Operating Maintenance	\$ 457,842
Deferred Revenue	\$ 8,636	Salaries and Benefits	\$ 6,809,309
Current Portion Long Term Debt	\$ 530,000	Administration	\$ 528,482
Long Term Debt (Lodge)	\$ 15,597,193	Interest Costs	\$ 428,285
Deferred Capital Contributions	\$ 2,583,603	Other Expenses	\$ 295,512
Accumulated Cash Surplus	\$ 2,793,694	Amortization	\$ 1,289,768
Capital Reserve	\$ 3,868,062	Total Expenses	\$ 12,372,778
Total	\$ 26,613,571	Excess (Shortfall)	\$ (21,093)

2021 FINANCIAL SYNOPSIS — PROVINCIAL OPERATIONS

Housing Balance Sheet		Housing Income Statement	
Assets		Resident Revenue	\$ 2,468,340
Cash	\$ 3,822,937	AHSC Operating Grant	\$ 461,235
Accounts Receivable	\$ 69,926	Other Grants	\$ 143,170
Prepaid Expenses	\$ 181,919	Other Revenue	\$ 159
Security Deposit Trust Account	\$ 22,651	Total Revenue	\$ 3,072,904
Capital Equity	\$ 3,222,351	Taxes	\$0
Liabilities		Utilities	\$ 724,840
Accounts Payable	\$ 289,206	Operating Expenditures	\$ 241,595
Accrued Vacation Liability	\$ 122,336	Operating Maintenance	\$ 429,835
Unexpected Donations	\$ 128,213	Salaries and Benefits	\$ 1,199,639
Tenant Security Deposit	\$ 22,651	Administration	\$ 487,338
Deferred Revenue	\$ 3,497,360	Other Expenses	\$ 22,591
Long Term Debt	\$ 70,600	Total Expenses	\$ 3,105,839
Deferred Capital Contributions	\$ 2,406,225	Excess (Shortfall)	\$ (32,935)
Accumulated Cash Surplus	\$ (32,935)	•	
Capital Surplus	\$ 816,126		
Total	\$ 7,319,782		

The Government of Alberta also funded \$2.339 million in Rent Supplements helping 391 households!

The detailed Audited Financial Statement is available through the Grande Spirit Foundation
Administration Office

GRANDE SPIRIT FOUNDATION 2021 ANNUAL REPORT



 ${\it CAO Steve Madden\ volunteering\ for\ the\ dunk\ tank\ for\ Seniors\ Week\ at}$

Wild Rose Manor



2021 Board of Directors

City of Grande Prairie:	Chris Thiessen	Town of Spirit River:	Denise Skoworodko
County of Grande Prairi	e: Karen Rosvold	Town of Beaverlodge:	Judy Kokotilo-Bekkerus
Saddle Hills County:	Alvin Hubert	Town of Sexsmith:	Jonthan Siggelkow
MD of Greenview:	Tom Burton	Town of Wembley:	Tanya Skinner
Birch Hills County:	Denise Joudrey	Village of Rycroft:	Joanne Chelick
MD of Spirit River:	Elaine Garrow		

[&]quot;We provide quality housing that serves the needs of our seniors, families and individuals."

PORTFOLIO (At December 31, 2021)

Program Name	Total Units	Total Residents	Avg Age	Avg Rent Paid Per un	Operating Cost it/month
Seniors Lodge					,
Grande Prairie/Clairmont	385	377	83 years	\$1544	\$2365
Spirit River	42	37	84 years	\$1477	\$2809
Provincial Programs					
Seniors Apartments					
Grande Prairie	122	127	76 years	\$601	\$539
Rural	156	147	78 years	\$615	\$706
Family Housing Direct Rental					
Grande Prairie	40	110	35 years	\$500	\$1267
Rural	15	27	49 years	\$483	\$1142
Family Housing Rent Supplement				Mthly Avg	Subsidy Paid
Private Landlord Program	102	140	48 years	\$725	
Rental Assistance Benefit	212	394	47 years	\$458	
Temporary Rental Assistance Benefit	19	44	36 years	\$ 212	
Contract Management					
Accessible Housing	17	23	50 years	\$474	
Affordable Housing			-	Affordable F	lents
Margaret Edgson Manor	70	112	54 years	\$450-725	
Hearthstone Manor	40	57	48 years	\$475-850	
Total number of units	1220				
Total number of residents	1595			5	
TURNOVER			ASV	AW	1 4

TUKNOVEK

	Move-Outs	Move-ins	
Lodge	41		130
Seniors Apartment	55		56
Family Housing Direct Rental	20		15
Affordable Housing	46		36
Accessible Housing	3		2



Otto Selke enjoying a A&W Root beer Float for Father's Day.

Pioneer Resident, Adena Augier, enjoying Seniors Week activities.

STAFF PROFILE

\$2365

\$2809

\$539

\$706

\$1267 \$1142

Total Staff	166
Administrative Services	27
Food Services	22
Resident Services	59
Casual Staff	40
Maintenance Services	18
Annual Payroll	\$8,285,543

WAITLIST (AT DECEMBER 31, 2021)

Seniors Lodge 29 households Seniors Apartment 116 households Seniors Enhanced Apartment 9 households Family & Special Purpose Housing 398 households



The Grinch visits Darlene and Larry Best at Lakeview!

HIGHLIGHTS

- ⇒In 2020 the COVID-19 pandemic changed the lives of so many and into 2021, over 80% of Grande Spirit Foundation seniors accessed covid vaccination.
- → The 2021-2026 Strategic Plan was completed in November 2020 with staff working through 2021 on the plan and through business plan projects at Spirit River (partnerships), Continuing Care (advocacy), updating organizational structure (governance/reorganization) and reviewing energy projects (sustainability).
- → In December of 2021, Grande Spirit Foundation and the Province of Alberta entered into an agreement with the Contractor, for the new Spirit River Lodge with construction starting in Spring 2022.
- → The Maintenance Department kept busy with over 2600 work orders completed in 2021.
- → The Friends of the Grande Spirit Foundation fundraised with a virtual non-event for the Harvest Dinner again in 2021. The non-event raised over \$20,000. All funds raised are for the quality of life enhancements in senior facilities.